



Q3 2025 Financial Results

November 14, 2025





Cautionary Statement Regarding Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of the federal securities laws, including Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. In this context, forward-looking statements often address expected future business and financial performance and financial condition, which may include GAAP and non-GAAP financial measures, and often contain words such as "expect," "anticipate," "intend," "plan," "believe," "seek," "see," "will," "would," "target," similar expressions, and variations or negatives of these words. In particular, this presentation includes management's outlook for 2025, which outlook is based on current estimates as of today's date. Estimating financial performance accurately for future periods is difficult as it involves assumptions and internal estimates that may prove to be incorrect and is based on plans and circumstances that may change. There is therefore a significant risk that actual results could differ materially from the outlook we have provided in this presentation, and we have no obligation to update such outlook. Forward-looking statements by their nature address matters that involve risks and uncertainties, many of which are beyond our control and are not guarantees of future results, such as statements about future financial and operating results, company strategy and intended product offerings and market positioning. These and other forward-looking statements are not guarantees of future results and are subject to risks, uncertainties and assumptions that could cause actual results to differ materially from those expressed in any forward-looking statements. Accordingly, there are or will be important factors that could cause actual results to differ materially from those indicated in such statements and, therefore, you should not place undue reliance on any such statements and caution must be exercised in relying on forward-looking statements. Factors that could cause actual results to differ include, but are not limited to, those risks and uncertainties associated with Forian's ability to execute on its strategy and the additional risks and uncertainties set forth more fully under the caption "Risk Factors" in Forian's Annual Report on Form 10-K for the year ended December 31, 2024, filed with the United States Securities and Exchange Commission ("SEC") on April 11, 2025, and elsewhere in Forian's filings and reports with the SEC. Forward-looking statements contained in this presentation are made as of the date hereof, and we undertake no duty to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required under applicable law.



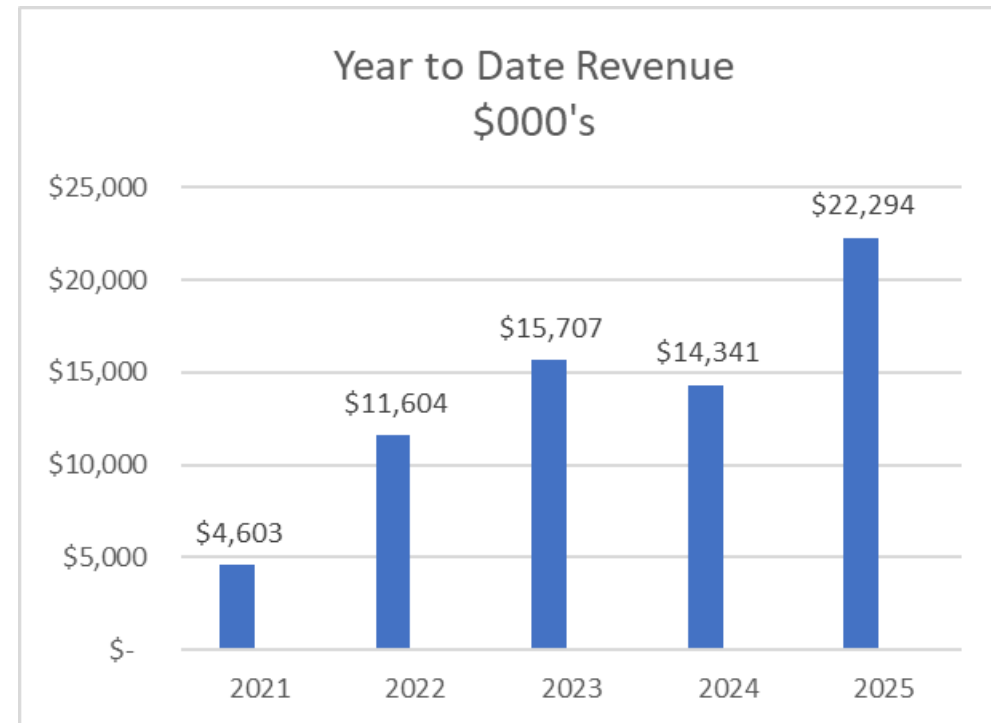
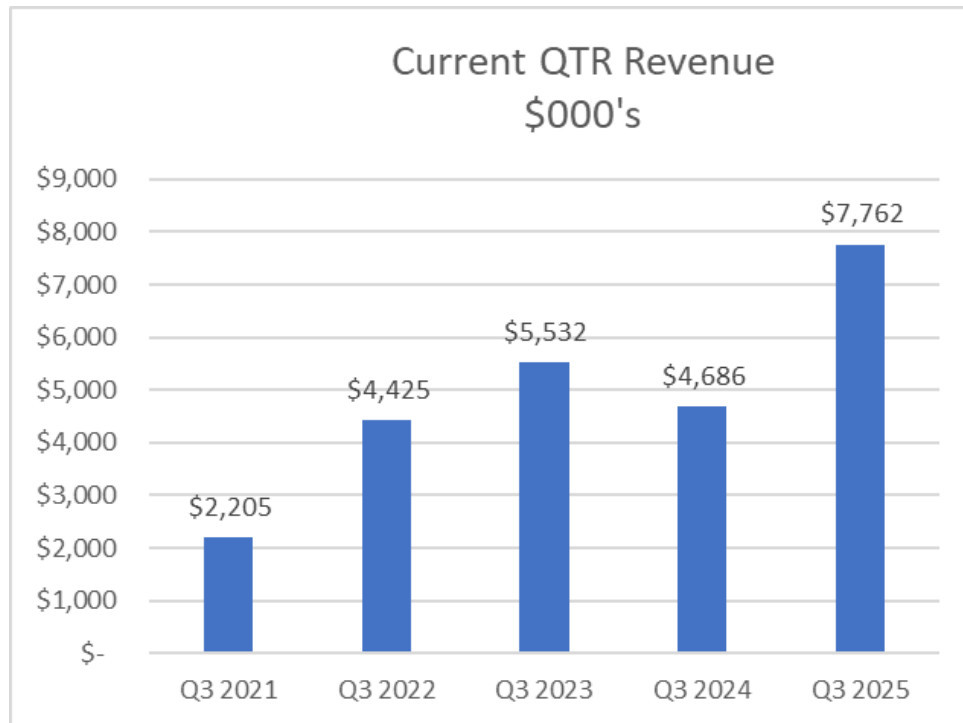
Revenue and Adjusted EBITDA

	(\$000's) Three Months Ended September 30,			(\$000's) Nine Months Ended September 30,		
	2025 Unaudited	2024 Unaudited	Period-over- Period % Change	2025 Unaudited	2024 Unaudited	Period-over- Period % Change
Revenue	\$ 7,762	\$ 4,686	66%	\$ 22,294	\$ 14,341	55%
Net loss	\$ (151)	\$ (205)	26%	\$ (1,052)	\$ (3,971)	73%
Net loss per share - basic and diluted	\$ (0.00)	\$ (0.01)	100%	\$ (0.03)	\$ (0.13)	77%
Adjusted EBITDA (a non-GAAP financial measure defined below)	\$ 471	\$ 186	153%	\$ 1,011	\$ 369	174%

- Q3 Revenue increase of 66%, inclusive of impact of acquisition
- Maintain positive adjusted Ebitda post Kyber integration

Adjusted EBITDA is a non-U.S. GAAP measure. See **Appendix** for further information, including a reconciliation of Adjusted EBITDA to Net Loss.

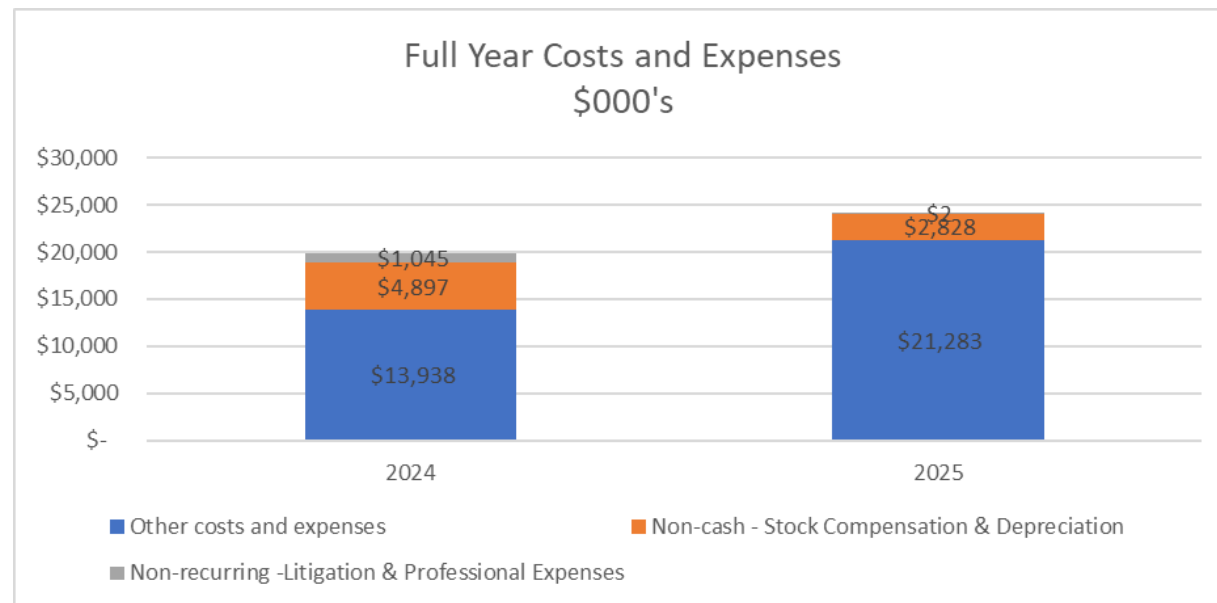
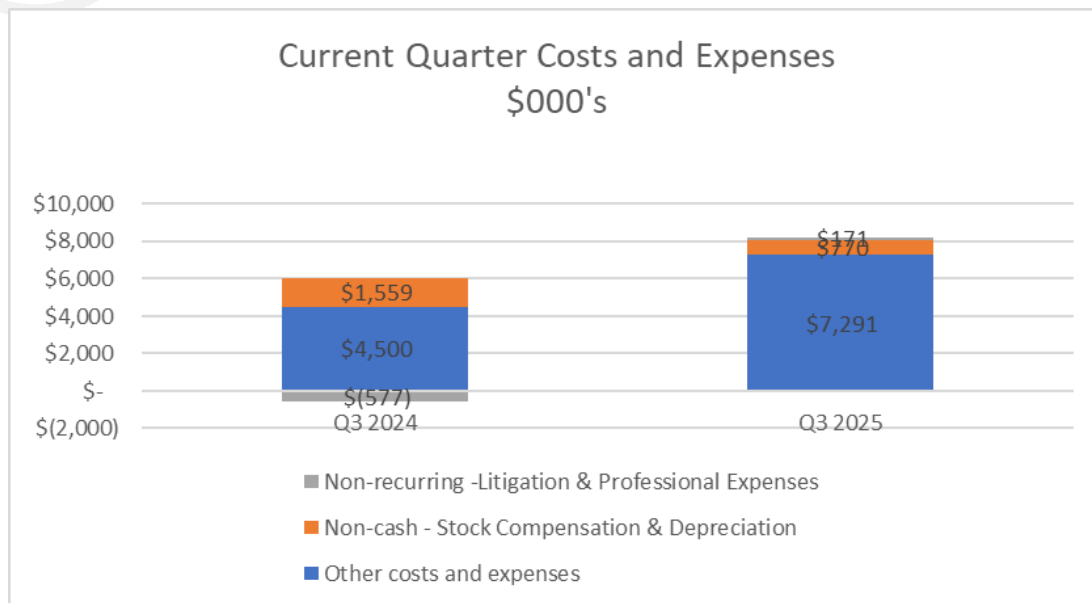
Revenue Trend



Q3 revenue increased \$3.1m or 66% from prior year

- Kyber acquisition contributed \$2.0m to growth for Q3 and \$5.6YTD
- Approximately 23% internal growth for Q3, 17% YTD

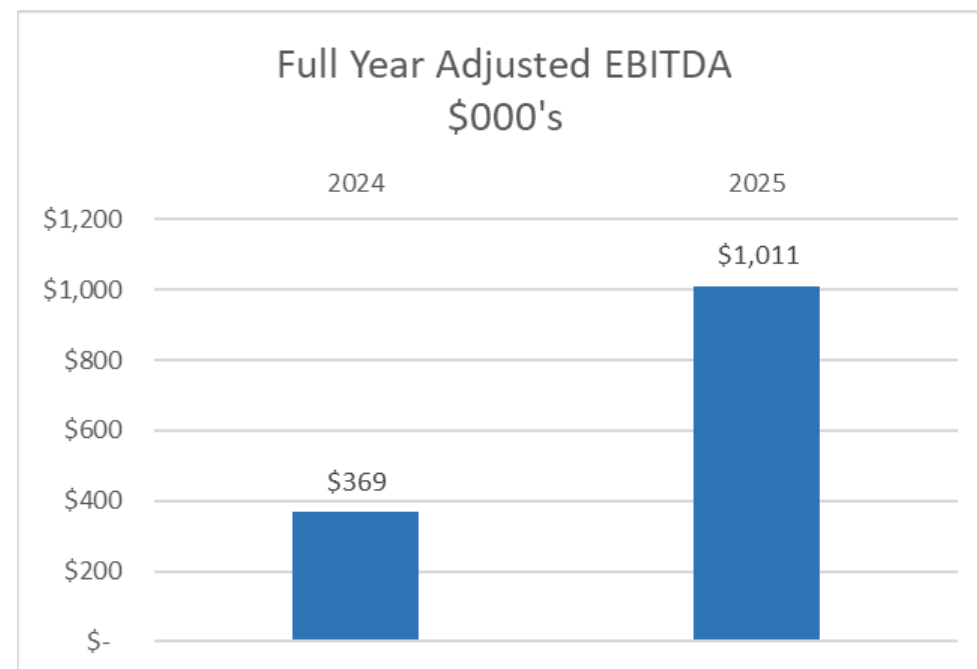
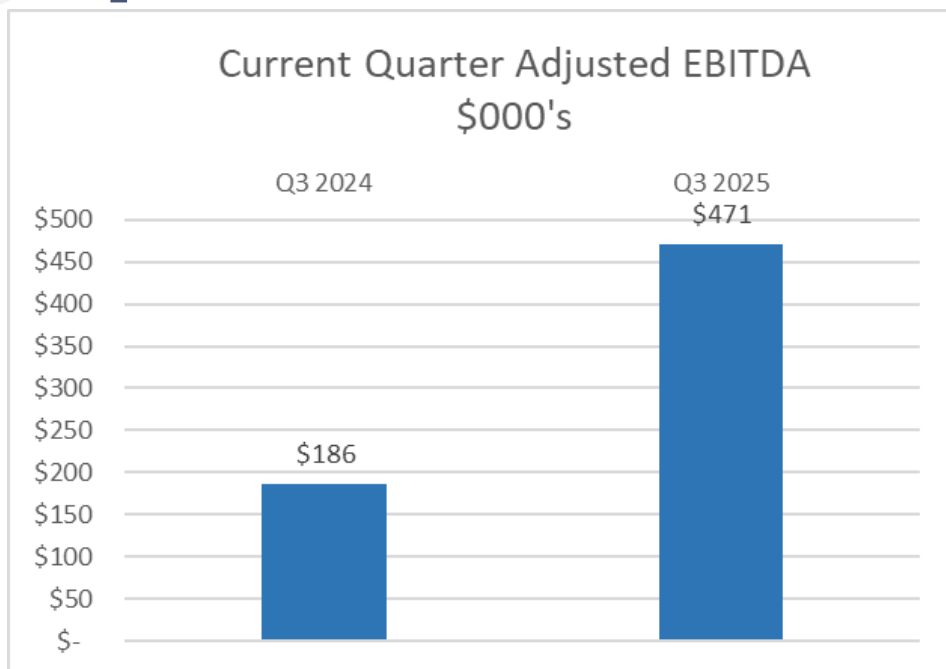
Costs and Expenses



Other costs and expenses increased \$2.8 million for Qtr and \$7.3 million YTD, primarily due to the impact of the Kyber acquisition and increased data licensing costs.

Note: Other costs and expenses excludes non recurring expenses related to litigation & review of strategic alternatives, contract termination, litigation costs, separation expenses, stock compensation and depreciation & amortization expense

Adjusted EBITDA – continuing operations

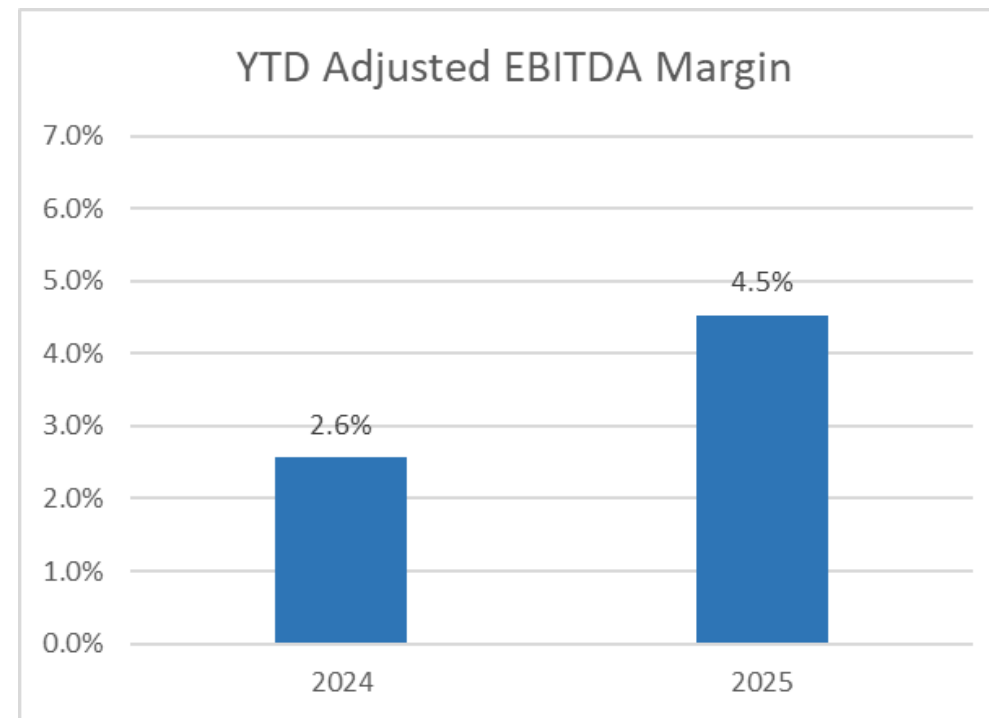
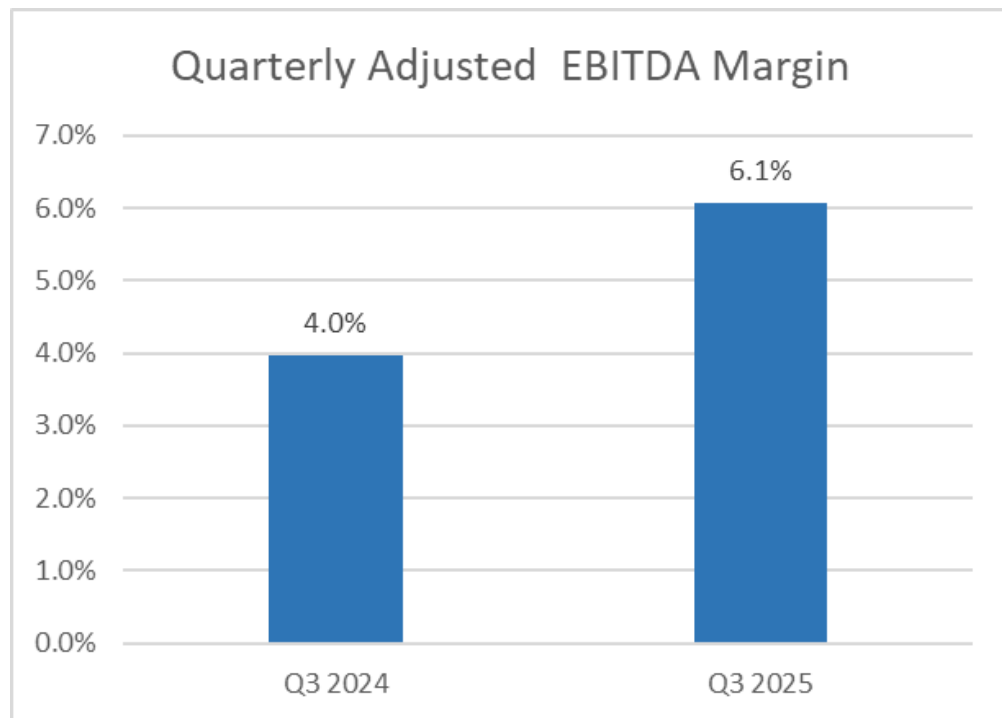


Maintained positive EBITDA contribution while continuing investing in information assets and integrating Kyber operations

Adjusted EBITDA is a non-U.S. GAAP measure. See *Appendix* for further information, including a reconciliation of Adjusted EBITDA to Net Loss.



Adjusted EBITDA Margin



Adjusted EBITDA Margin is defined as Adjusted EBITDA divided by revenues



Summary Balance Sheet Data \$000's

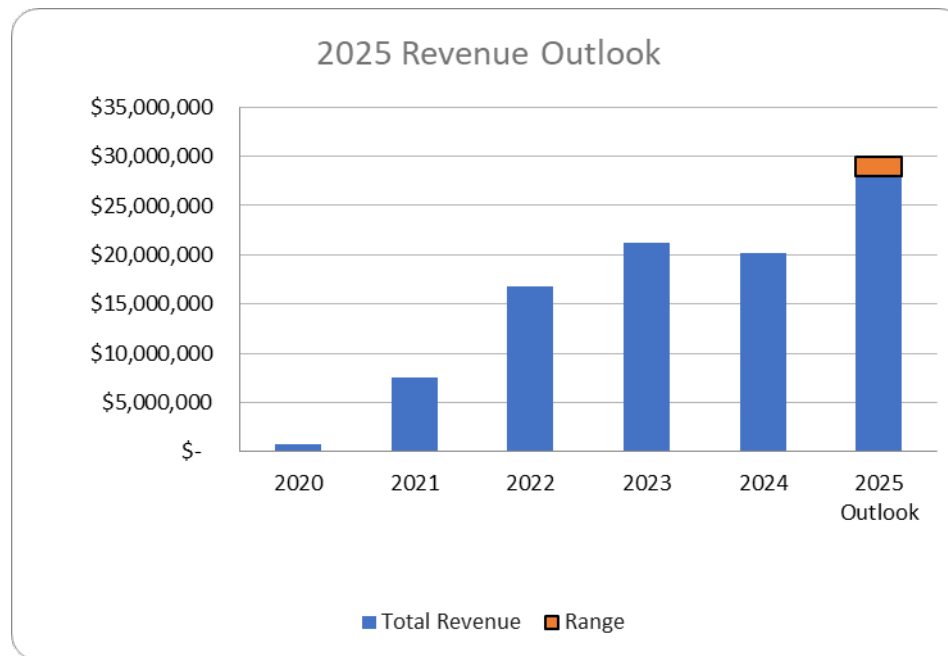
	<u>September 30, 2025</u>	<u>December 31, 2024</u>
Cash and equivalents	\$28,225	\$35,083
Net working capital	\$29,194	\$27,855
Convertible note and accrued interest (due 9/2025)	\$ -	\$6,698
Shares outstanding	30,997	31,011



Full Year 2025 Outlook

Expect to finish 2025 with revenue at the high end of the previously provided range of \$28-\$30 million

Expect 2025 Adjusted Ebitda to be at the high end of the previously provided range of (\$1.0) to \$1.0 million



The outlook provided above constitutes forward-looking information within the meaning of applicable securities laws and is based on a number of assumptions and subject to a number of risks. See slide 2.

Adjusted EBITDA is a non-U.S. GAAP measure. See **Appendix** for further information, including a reconciliation of Adjusted EBITDA to Net Loss.

Q&A



Appendix



Reconciliation of U.S. GAAP to Non-GAAP Financial Measures

This presentation includes a non-GAAP measure, which we define as financial information that has not been prepared in accordance with U.S. GAAP. The non-U.S. GAAP financial measure provided herein is earnings before interest, taxes, non-cash and other items (“**Adjusted EBITDA**”), which should be viewed as supplemental to, and not as an alternative for, net income or loss calculated in accordance with U.S. GAAP (referred to below as “**Net loss**”).

Adjusted EBITDA is used by our management as an additional measure of our Company’s performance for purposes of business decision-making, including developing budgets, managing expenditures and evaluating potential acquisitions or divestitures. Period-to-period comparisons of Adjusted EBITDA help our management identify additional trends in our Company’s financial results that may not be shown solely by period-to-period comparisons of net income. In addition, we may use Adjusted EBITDA in the incentive compensation programs applicable to some of our employees in order to evaluate our Company’s performance. Our management recognizes that Adjusted EBITDA has inherent limitations because of the excluded items, particularly those items that are recurring in nature. In order to compensate for those limitations, management also reviews the specific items that are excluded from Adjusted EBITDA, but included in net income, as well as trends in those items.

We believe that the presentation of Adjusted EBITDA is useful to investors in their analysis of our results for reasons similar to the reasons why our management finds it useful and because it helps facilitate investor understanding of decisions made by management in light of the performance metrics used in making those decisions. In addition, we believe that providing Adjusted EBITDA, together with a reconciliation of Net loss to Adjusted EBITDA, helps investors make comparisons between our Company and other companies that may have different capital structures, different effective income tax rates and tax attributes, different capitalized asset values and/or different forms of employee compensation. However, Adjusted EBITDA is not intended as a substitute for comparisons based on Net loss. In making any comparisons to other companies, investors need to be aware that companies use different non-GAAP measures to evaluate their financial performance. Investors should pay close attention to the specific definition being used and to the reconciliation between such measures and the corresponding U.S. GAAP measures provided by each company under applicable SEC rules.

Non-U.S. GAAP financial measures should not be considered in isolation from, or as a substitute for, financial information prepared in accordance with U.S. GAAP. We encourage investors and others to review our financial information in its entirety, not to rely on any single financial measure to evaluate our business and to view our non-GAAP financial measures in conjunction with the most directly comparable U.S. GAAP financial measures.

Non-U.S. GAAP Reconciliations

Reported Net Income to Adjusted EBITDA

FORIAN INC.

RECONCILIATION OF US GAAP TO NON-GAAP FINANCIAL MEASURES

(UNAUDITED)

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2025	2024	2025	2024
Revenue	\$ 7,762,183	\$ 4,686,312	\$ 22,294,439	\$ 14,340,791
Net loss	(151,220)	(204,907)	(1,052,289)	(3,970,781)
Depreciation and amortization	52,135	6,629	155,586	23,405
Stock based compensation expense	717,816	1,552,042	2,672,104	4,873,593
Change in fair value of warrant liability	-	(20)	-	(563)
Interest and investment income	(336,002)	(658,339)	(1,012,818)	(1,951,812)
Interest expense	35,984	195,415	142,351	587,684
Gain on sale of investment	-	(32,082)	-	(80,694)
Gain on debt redemption	-	-	-	(137,356)
Litigation related expenses	-	1,394	-	1,152,670
Strategic review and transaction related expenses	170,579	(35,931)	176,724	399,913
Contract termination impacts	-	(542,389)	(175,000)	(542,389)
Income tax (benefit) expense	(18,647)	(95,896)	104,282	14,865
Adjusted EBITDA	<u>\$ 470,645</u>	<u>\$ 185,916</u>	<u>\$ 1,010,940</u>	<u>\$ 368,535</u>

Adjusted EBITDA is a non-U.S. GAAP measure. See previous slide.

The background features a dark blue field with a pattern of glowing blue dots that form a series of concentric, slightly curved lines on the left side. On the right side, there are several large, overlapping concentric circles in various shades of blue and grey.

FORIAN